



FOR PUBLICATION

DERBYSHIRE COUNTY COUNCIL

CABINET MEMBER

Thursday, 22 September 2022

Report of the Executive Director - Adult Social Care and Health

PROVISION OF SPECIALIST PROFESSIONAL SERVICES

1. Divisions Affected

County Wide

2. Key Decision

2.1 No

3. Purpose

3.1 To seek approval under Protocol 2a of the Council's Financial Regulations to utilise the North East Procurement Organisation (NEPO) Framework for specialist professional services to commission a specialist independent analysis of the Derbyshire Integrated Health and Social Care System. The proposed contract will be for a period up to 6 months.

4. Information and Analysis

4.1 Following the establishment of the Derbyshire and Derby City Integrated Care System it has been proposed by system partners to agree a jointly funded procurement exercise to identify a specialist professional organisation to undertake a diagnostic review of the local health and social care system. It has been agreed between partners that the Council should lead on the procurement utilising joint funding already held by the Council and that this proposed activity should include Derby

City as this includes the location of Derby Royal Hospital and a range of other services that would benefit being considered alongside those in Derbyshire.

- 4.2 It is, therefore, considered that a specialist professional organisation with a great deal of experience in managing transformational change across the health and social care system is required to undertake a full analysis of services to ensure activity is achieving better outcomes for the people of Derbyshire and Derby City at a reduced cost to the public purse. Bringing in this support will address the transformational change required and ensure completion of this diagnostic work during the financial year 2022-23 and enable a clear plan to be put in place with the right priorities for 2023-24. It is likely that the outcome of this work will inform a wider procurement exercise to identify a provider to assist with implementing any proposed change.
- 4.3 In addition, this approach will give decision-makers an independent view of what is possible in terms of transformational savings across the Health and Social Care system in Derbyshire and Derby City which will enable informed decision making in relation to the ASC budget and likewise for partner agencies.
- 4.4 The objectives for bringing in independent specialist consultants are:
- To consider the whole health and social care system offer to ensure interventions are effective and efficient and deliver the intended outcomes to get the best for Derbyshire and Derby City residents.
 - To identify what should be addressed as a priority in terms of ensuring value for money and improving system flow.
 - To identify and propose how the local health and social care system can embed a radical efficiency approach where new and better services are embraced to promote better outcomes for Derbyshire and Derby City residents for less health and social care spend.
 - To propose a sustainable health and social care model for future service delivery that supports the whole system including housing.
- 4.5 This request to procure an independent consultant to analyse the Derbyshire and Derby City adult social care and health system is made in the context of;
- the establishment of the Derbyshire and Derby City Integrated Care System;
 - the changing landscape of health and social care;
 - workforce constraints;
 - the impact and recovery on the system from COVID;

- demographic pressures;
- increased numbers of people with long term health conditions, and;
- continuing constraints on public funding.

4.6 To establish a compliant procurement, officers considered several procurement options and concluded that the most appropriate route is to use the NEPO Framework (Specialist Professional Services) to commission a specialist independent analysis across the Health and Social Care system in Derbyshire and Derby City. This NEPO Framework is compliant with procurement regulations and is open to all local authorities to use.

4.7 The NEPO Framework allows for either mini-competition or direct call-off to appoint a specific provider. The request to use this framework is supported by a business case and has been approved by the Chief Financial Officer and Director of Legal and Democratic Services in accordance with Protocol 2a of the Council's Financial Regulations.

4.8 The award of contract using the NEPO Framework will be delegated to the Executive Director Adult Social Care & Health under the Officer's Scheme of Delegation as per Protocol 2b of the Council's Financial Regulations.

5. Consultation

5.1 There are no plans for a consultation exercise to be undertaken as part of this analysis of the adult social care and health system

6 Alternative Options Considered

6.1 The Derbyshire and Derby City Integrated Care System of which Derbyshire County Council is a member considered undertaking this analysis using a combination of staff from across the different partner agencies. It was decided that the current demands on the social care and health system currently do not allow for the reallocation of staffing resources to undertake this proposed activity. It is also unclear if there are suitably skilled staff to undertake this work across the integrated care system. It was also felt that an independent specialist analysis by a third-party organisation with experience of having undertaken similar exercises elsewhere would be more beneficial to the local system.

6.2 The current and future challenges facing the social care and health system require a fundamental review of all services as detailed earlier. The proposed diagnostic review will set out potential ways of

transforming service delivery to promote greater integration and more effective and efficient ways of working. Not to undertake this work will likely result in demand further outstripping supply and the Council and partner agencies not fulfilling the expectation to further integrate services.

7. Implications

7.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

8. Background Papers

8.1 None identified.

9. Appendices

9.1 Appendix 1 – Implications

10. Recommendation(s)

That the Cabinet Member:

- a) approves, under Protocol 2a of the Council's Financial Regulations, the use of the North East Procurement Organisation (NEPO) Framework for the provision of specialist professional services.

11. Reasons for Recommendation(s)

11.1 Cabinet Member permission is needed to undertake a procurement exercise which utilises an externally procured Framework.

12. Is it necessary to waive the call-in period?

no

12.1 The Council is unable to publish details of the key decision 28 clear days in advance because this was a contract to be completed on behalf of the NHS. Councillor Jean Wharmby, Chairman of Improvement and Scrutiny Committee – Health has agreed the decision is urgent and cannot reasonably be deferred and can be taken without the notice of key decision having first been published.

Report Author: Colin Selbie

Contact details: Colin.Selbie@derbyshire.gov.uk

Appendix 1

Implications

Financial

- 1.1 The anticipated cost of this work will be up to a maximum of £0.5m. Funding will be provided from the joint health and social care Better Care Fund (BCF) with the Integrated Care Board contributing funds to cover Derbyshire and Derby City.

Legal

- 2.1 Protocol 2a of the Council's Financial Regulations requires that where the Council wishes to use a non-DCC framework, a business case must be approved by the Chief Financial Officer and the Director of Legal and Democratic Services and it is for Cabinet Member to decide whether to approve the use of the Framework.

Human Resources

- 3.1 No impact

Information Technology

- 4.1 No impact

Equalities Impact

- 5.1 No impact.

Corporate objectives and priorities for change

- 6.1 The proposals detailed in this report will contribute to the wider Council Plan 2022 to 2025 to promote resilient, healthy and safe communities and towards promoting high performing, value for money and resident focused services across health and social care.

Other (for example, Health and Safety, Environmental Sustainability, Property and Asset Management, Risk Management and Safeguarding)

- 7.1 The proposed review of health and social care services will look to promote more effective and efficient ways of working. There will be a focus on ensuring that services are focused on promoting people's health and wellbeing and being safe.